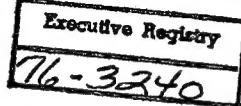


CENTRAL INTELLIGENCE AGENCY



19 August 1976

NOTE FOR: The DDO
FROM : E. H. Knoche, DDCI

Bill:

From a number of quarters--high, medium and low--I keep hearing about the "endless bureaucracy" of the DDO, usually in the context of mountains of paper.

Part of this, I am sure, stems from efforts at all levels to improve visibility, sharing of responsibility, and command and control. I wonder, though, if it may not be time to have a look at paper requirements within your Directorate.

If the Comptroller or any other Agency component can be of use to you in this regard, please feel free to ask, though I would think it something for a DDO working group to examine.

E. H. Knoche

cc: The Comptroller

STATINT

(D D O)

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SECRET STATINTL

ROUTING AND RECORD SHEET

SUBJECT: (Optional)

FROM:

DDO

EXTENSION

NO.

STATINTL

DATE 20 August 1976

Executive Registry

76-3240/

TO: (Officer designation, room number, and building)

DATE
RECEIVED FORWARDERD

OFFICER'S INITIALS

COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)

1.

DDCI

Thanks for your note on the DDO paper mill. Both Ted and I had thought that we had cut back rather severely by cutting out one vast reporting exercise in the semi-annual field progress reports. They are now done on an annual basis. However, there surely is too much paper; since I drown in it continually. We are sending your note and a copy of this pink devil to our Evaluations Staff Chief with a request that he solicit comments from the Directorate's paper-handlers to see if we can cut back, and we will certainly do so. Nevertheless, I should warn you that this is an old sea lawyer's game in the DDO. Any request for documentation is usually met by a sigh and a moan of agony by a shrewd operator.

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CC: C/PS/EG
ADDO

One of our great problems recently has been the vast array of memoranda we have had to prepare to respond to the investigations and FOIA. This is what I hear talked about in the elevators and to my face.

We will, however, take a hard look at the whole subject.

13.

14.

15.